



**Management  
& Training  
Corporation**

Odie Washington  
Sr. Vice President, Corrections

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**CONFIDENTIAL**

August 18, 2010

Charles L. Ryan  
Director Arizona Department of Corrections  
1801 West Jefferson  
Phoenix, Az. 85007

Dear Director Ryan:

Please find the corrective action plan that addresses the concerns illustrated in your Departments security assessment. I feel strongly that we can rectify all these deficiencies quickly. I also want to reiterate our commitment to you made last Friday.

We are in agreement with the report and are committed as a company to make the corrections necessary to provide the level of security expected of all professionals in our business. Management & Training Corporation (MTC) accepts full responsibility for this escape. This commitment to corrective action includes:

1. A complete review and repair of the existing perimeter alarm system at the Hualapai unit, in consultation with the manufacturer. This repair will include any and all needed ancillary issues dealing with that repair and preventive maintenance of the system.
2. We will assign four (4) static and mobile perimeter patrols for the Hualapai unit.
3. We will assign two (2) perimeter patrols for the Cerbat unit.
4. We will implement procedures that comply with ADC policies which curtail inmate movement, and improve inmate counts and identification.

MTC is also committed to creating a first rate leadership team, as well as providing ongoing training of staff, all with a heightened level of corporate oversight.

MTC stands firm in our resolve to make a difference, make amends and to fix these problems.

Sincerely,

Odie Washington  
Senior Vice President